

# NON ZERO RATIO



20 years of management experience in innovative product development and project management

## Interim Management & Consulting Services in *Product Innovation* and *Project Management*

### My activities

Research and Development on generic problem-solving toolbox

NON ZERO RATIO ®

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[Google Maps to my office](#)

[Map to my office](#)

[This webpage \(pdf, English\)](#)

Article "Buffermanagement" on critical chain (CKZ, pdf, Dutch)

Article "knelpunten" on Theory Of Constraints (CKZ, pdf, Dutch)

Presentation for PMI Belgium (May 6th, 2009) on Quality In Projects

### Project Management

Dutch  
English  
NON ZERO RATIO®  
**THE INNOVATION TOOLBOX**

### Downloads

2007 - New benchmarking tool

2006- NON ZERO RATIO applied to traffic jams

Presentations at Verhaert Innovation Day

### Innovation

## Piet Holbrouck

### My experience ...

2007 - .. : Consultancy through NON ZERO RATIO bvba

April 2009 - ... OIP nv

Proba V Program Manager

July 2008-March 2009 : ESSP

EGNOS IOP Phase 5 Project Manager

2008 : Barco

Critical chain related consultancy

2007 - March 2008 : InBev

Innovation related

2006- ... : Visiting Professor at UAMS Master after Master in Product Innovation & Entrepreneurship

Problem-solving & Decision-making monitoring & controlling innovative product development

2002-2006 : Consultancy through Powered by Piet Holbrouck

2006 - creation of NON ZERO RATIO®  
Customers: InBev, OIP, B&A Avionics, UAMS, Barco

1988-2001 VERHAERT

Director General Verhaert Group (1998-2001)

Head of Space Division Verhaert (1988-1997)

1986-1987 OIP

Project Manager Military Programmes

Optical instruments development for military and space applications

1985 MSc Physics, University of Ghent (Experimental Nuclear Physics)